# HABITAT FOR HUMANITY ST. LOUIS

TO: HFHSL Board of Directors

FROM: Kimberly McKinney

**RE: Board of Directors Meeting** 

## Tuesday, October 23rd- 11:30 am

LUNCH IS AVAILABLE AT 11:15am

# **BOARD OF DIRECTORS MEETING**

HABITAT FOR HUMANITY SAINT LOUIS ADMINISTRATIVE OFFICE

3830 South Grand Blvd. Saint Louis, MO 63118

Enclosed please find an agenda with supporting documents for our meeting. Please note that reports are included for those committees with new information since our last meeting. Only those committees with action items will give oral reports. Of course, questions will be entertained of any committees.

So that we may have an accurate lunch count please RSVP to Zoe Sullivan at zoe@habitatstl.org. If we do not hear from you, food will be ordered and purchased as if you are attending!

## Habitat for Humanity Saint Louis **Board of Directors Meeting October 23, 2018**

Call to Order

Linda Loewenstein

Mission Moment

Minutes of September 25<sup>th</sup>, 2018 Meeting

Strategic Topics:

Pattye Taylor-Phillips

All Present – 5 of Anything

Kimberly McKinney

Committee Reports: Discussion of any requiring Board action and/or questions regarding written reports.

Other/Open Business

Adjournment of Full Board

Executive Session \*as needed

Adjournment

#### MARK YOUR CALENDARS:

Upcoming Events

Sunday, October 28, 2018 Tuesday, November 27, 2018 Friday, December 7, 2018

**Volunteer Appreciation Event**, 12:00-3:00 PM at AB Biergarten Board Meeting, 11:30 AM, Tiffany Board Room **Executive Build**, 2<sup>nd</sup> build of 2

"A world where everyone has a decent place to live"

**CEO** Report

#### Minutes from the meeting of the Board of Directors of Habitat for Humanity Saint Louis (HFHSL) September 25, 2018

The following members of the Board of Directors and other interested parties were present:

Stephen Westbrooks Amy Berg Peggy Holly Carla Reid Kimberly McKinney Pattye Taylor-Phillips Jami Boyles John Parker Nat Walsh

Linda Loewenstein called the meeting to order at 11:34 am. The mission moment was given by Pattye Taylor-Phillips.

Minutes: A motion to approve the minutes from August 28, 2018 Board of Directors meeting was made by Nat Walsh, and seconded by Peggy Holly. The motion was approved.

Strategic Topics: All Present – 5 of Anything. This topic is moved to the October 2018 meeting to provide an opportunity for more Board members to participate in the discussion.

CEO Report (Kimberly McKinney): Mission Support: Gifts continue to trickle in for the Spire / 400<sup>th</sup> House Match challenge launched as of June 1<sup>st</sup>. Donations totaling \$61,410 have been received. To avoid competition in mailboxes with midterm election mailers, the holiday appeal will be mailed on November 9<sup>th</sup>. The annual holiday appeal traditionally accounts for approximately 50% of the donations we will receive from direct mail approaches during the calendar year, so it is crucial that timing and content for this appeal are the best of the year. As an example, in 2015, we sent 8465 appeal letters out and received 236 responses for a total of roughly \$40,000 raised. The response rate was 2.79%. In 2017, we sent 5718 appeal letters and received 307 responses totaling \$48,300 with a 5.37% response rate. Interestingly enough, the more money we have spent on direct mail pieces, the more money they make. For example: In 2016, our Holiday appeal cost 86 cents per piece and we had a net of \$34,760. In 2017, our piece cost was \$1.11 per appeal letter and had a net of \$41,982. Both pieces had a cost of 13 cents per dollar raised, but the effect of a "flashier" piece of mail in 2017 led to more donations. We will be testing the waters again this year with a piece that will be priced about the same as our 2017 piece.

Attrition is a natural part of the donor cycle: people die, people move, people's philanthropic interests change. To keep building a strong direct marketing program, a steady stream of self-identifying and carefully mined prospects must be a part of a healthy donor database. Habitat works to ensure this by creating opportunities for potential new donors to self-identify (social media, tiny house raffle, volunteers) and using prospects provided by invested constituents (i.e. names for the UnGala provided by the Board of Directors.)

In addition to people who respond directly to our appeal letter, there are donors who will make their gift without providing evidence of motivations. Although many of these could be attributed to the direct mail appeal, we opt to only attribute donations which are returned with a reply device or appeal envelope to any given appeal to ensure that our data is as clean as possible which helps us to plan more accurately for future appeals. Although we have not seen a decrease of donations given in the 4<sup>th</sup> quarter as the result of a stronger summer strategy (Match Grant Appeal), there is a possibility that it might impact giving by some donors who opt to give their annual gift in the summer rather than the winter. We are carefully monitoring this possibility.

Executive Build: Much thanks those who assisted with recruitment for the Executive build on September 21<sup>st</sup>. Please continue to share the December 7<sup>th</sup> opportunity. Send candidates for the Executive Build to Kimberly or Linda Loewenstein. A registration link can be found at – <u>https://www.habitatstl.org/executive-build-registration-now-open/</u>

UnGala: This Thursday (September 27<sup>th</sup>) is the date that we are NOT having a Gala, the UnGala. Silly vignettes will be released via social media (Facebook, Twitter, Instagram) throughout the day. Amy Determan shared a preview of the vignettes with the Board. Board members are encouraged to send an email or text photos to Amy (<u>Amy@habitatstl.org</u> or 618-401-0892) and she will post during an appropriate time. (You can stage photos and send anytime between now and 9/27). If you wish to tweet on your own, please do so only during hours that we are not having an event. (7pm – 9 pm) Amy provided a preview of several vignettes that will be used. The hashtag will be #HabitatSTLUnGala. As of 9/24/18, over \$11,000 has been raised. Many thanks to those who assisted with Habitat's presence at the Missouri Growth Association Meeting, which will also be held on the same evening.

Shout Out – Congrats to Carla Reid as a graduate of the 2018 Inaugural Neighborhood Leadership Fellows program.

Board Governance: For 2019, 4-6 openings are anticipated. Please share possible candidates with Kimberly or Linda Loewenstein. The 2019 Board Retreat will be held on February 2<sup>nd</sup>, from 7:30 AM – Noon, Location TBD.

Habitat- St. Louis will receive the 2018 Developer of the Year Award from Mayor Lyda Krewson at a luncheon on October 26, 2018. The award is received in recognition for development of the new Headquarters & ReStore and the organization's work to build affordable housing in St. Louis. Please note that this award cannot be publicized until after the luncheon.

Mark your calendars for upcoming Habitat-St. Louis events:

- Tuesday, Sept 25, The Fortune Teller Bar , 6pm 10pm Drink and food sales from 6pm – 8 pm benefit Habitat for Humanity Saint Louis
- Tuesday, Oct 2, Hamburger Mary's Bar and Grille, 6pm
  \$10 suggested donation to play bingo and support Habitat for Humanity Saint Louis
- Sunday, October 28, Volunteer Appreciation Lunch, Noon 3pm RSVP at Habitatstl.org/volunteerlunch, held at Anheuser-Busch Biergarten

Kimberly recently received two offers from NGZ (our Real Estate Broker) for the outparcel lot adjacent to the Headquarters and ReStore. Both offers represent buyers who want to build gas stations and/or convenience stores. With the receipt and the review of these offers, Kimberly asked the Habitat Board for recommendations.

Board Members posed several questions about Habitat's needs:

- 1. Does Habitat Saint Louis need (for financial reasons) or want to sell this property now?
- 2. What kind of business/function does the organization want to sell to (and be a neighbor with)?
- 3. Does Habitat want community input on the type of business that should occupy the space?
- 4. Initial considerations include: traffic, parking, safety for employees and customers
- 5. Are there restrictions that Habitat Saint Louis wants to impose on the use of the property? On the design of the structure?
- 6. From a Finance Committee perspective: If the property is sold, how does Habitat-STL want to use the proceeds?
- 7. Several Board members stated that increased restrictions on use of the outlot can decrease developer interest and reduce the offer price (depending on use). The question to be answered is: "What are the priorities for Habitat Saint Louis?"

A motion was made to ask the Facility Needs Taskforce to reconvene to discuss uses for the outparcel. The motion was made by Bob West, seconded by Nat Walsh, and approved by the Board. Board Members are invited to attend the Facilities Task Force meeting. Amy Berg will be added to the Facilities Task Force. Additionally, the Finance Committee was asked to discuss the use of proceeds at their next meeting. Both recommendations will then be presented to the Board at the October meeting.

Kimberly provided an overview of the FY2019 Affiliated Organization Covenants and Quality Assurance Checklist (QAC) documents. A motion was made to accept and approve the covenants for Habitat for Humanity International, Habitat for Humanity Saint Louis, and the QA Checklist. The motion made by Nat Walsh, seconded by Nick Popielski. The motion was approved.

Kimberly shared highlights from the August 2018 Dashboard. The number of transactions at ReStore SS are down but the sales dollars are up. Marketing is ongoing to boost Sunday sales which continue to lag at the City location. ReStore Forest Park was closed on Sunday while the ReStore SS is open on Sunday. Board Giving is currently at 65%. Board members who have not yet donated for 2018 are encouraged to make their donation.

Nat Walsh asked that Board Members recommend candidates for the Development Council. Council discussion focuses on identifying candidates for the Executive Build, and plants "seeds of thought" with leaders in businesses that do not currently have a relationship with Habitat Saint Louis. The meeting commitment is less frequent than the Board, since members meet every other month in Clayton.

*Thanks to US Bank CDC and Chris Roetheli* - Kimberly McKinney participated in the Jimmy Carter Work Project in South Bend, Indiana in late August. A group photo was shared.

There being no further business, the meeting adjourned at time 12:45 pm. The motion was made by Amy Berg and seconded by Stephen Westbrooks. The motion was approved.

Respectfully submitted: Pattye Taylor-Phillips, Board Secretary

## Habitat for Humanity of Saint Louis Dashboard as of September 2018

Income and Expenses								
-			0/	Annual	Prior Year			
Mission Support	\$1,026,918	YTD Budget \$738,377	<b>%</b> 139%	Budget \$1,107,265	YTD \$637,463			
Restricted Contributions	\$92,500		109%	\$100,000	\$93,826			
Total RD Revenue	\$1,119,418		136%	\$1,207,265	\$731,289			
Construction Grants	\$0		10070	\$282,000	\$424,222			
Total Contributions	\$1,119,418		108%	\$1,489,265				
Other Income	\$1,880,191	\$2,335,956	80%	\$4,033,873	\$1,183,794	Annual budget includes \$1,1	90,000 ReStore donated materials, \$636,772 A ns. POB 2011 unwound resulting in \$1,107,707	HAP check exchange
House Transfers	\$145,000		10%	\$1,950,000	\$920,000			
Construction In-kind	\$145,000	\$1,462,500	363%	\$140,000	\$920,000	\$322k of In Kind for 383	O	
ReStore South Side (SS/FP) Revenue	\$356,391	\$413,442	86%	\$551,250	\$351,592	\$322K OF IN KIND FOF 383	o within this line item.	
ReStore Des Peres (DP) Revenue	\$579,653	\$511,245	113%	\$681,661	\$483.609	Recd \$194k in mgmt. and fac	allity aget for a	
Total Income	\$4,461,805	\$5,862,523	76%	. ,	\$4,138,656	Recu \$194k in right, and fai	cinty cost rees	
Operating Expenditures	\$3,180,133	\$3,186,204	100%		\$2,619,915			
Home Construction	\$156,053		8%		\$1,235,829	•		
Total Expenditures	\$3,336,186		66%	\$7,971,249		•		
Net Profit (Loss)	\$1,125,619	\$789,712	143%	\$874,800	\$282,912			
ReStore Forest Park Profit (Loss)	\$143,941	\$116,462	124%	\$147,145	\$50,596			
ReStore Des Peres Profit (Loss)	\$425,158	\$195,289	218%	\$ 253,922		Net revenue over budget F inventory/RDP mid year in	RSS because of \$81k donated materials in ventory pediaible effect	mid year
	Principal Bal	High Limit		+ 100,011			and an	
3830 South Grand / Royal TEBF	\$2,040,000	\$2,040,000	The full amo	ount had to be booked	in order to purch	ase tax exempt bonds.		
Royal Bank Construction Line of Credit	\$346,758	\$386,758						
Royal Bank LOC	\$800,000	\$800,000						
Peoples Bank LOC	\$945,832	\$1,056,000				[		
1st Mid Illinois (formerly Cloverleaf) LOC	\$0	\$76,500						
	YTD 2018	YTD 2017		Change				
Year/Year Change in Cash	\$66,392	\$22,828		\$43,564				
Year/Year AP	\$752,648	\$786,115		(\$33,467)				
Year/Year Change in Debt	\$1,787,832	\$1,691,743		\$96,089				
Mortgages	Actual	Benchmark						
Delinquent Mortgages (90+ days)	0							
Open Communication w Representative								
Total Mortgage Portfolio								
Delinquency Percentage								
Construction	Actual	Benchmark						
Housing Units Closed	1							
Housing Units Under Construction	20							
Construction In Progress	\$1,647,769				(			
Cost/Closed	\$176,415			n Kind Amount o				
Financial Donor Volunteer Days	14 444			ssible build days		Approved (9 from		
Homeowner Applications Distributed Lots Available	19			or Option		Approved (9 from		
Vacant Homes	0				oro ponding (	itle iceus recelution	n/ Wellston (5) Vacant Lots	
Vacant nomes	0		NO OWNED	, any vacancies	are penuing i		Wellston (3) vacant Lots	
ReStore	Actual	Benchmark						
Average Number of Transactions SS	1279						r report; -223 from prior year.	
Average Number of Transactions DP	1622	<b>A</b> CC <b>-</b> <i>i</i>				report, +128 from		<u> </u>
Average Sales Per Square Foot SS Average Sales Per Square Foot DP	\$21.85 \$19.53	\$22.71 \$23.99					6 from prior report, +\$4.25 from p 3.34 from prior year.	prior year.
Total pickups/drop-offs this month	\$19.53	<b>⊅∠</b> ३.७७		K (40K Sqft as b os/90 drop offs SS			o.o+ nom prior year.	
								1
· ·							COMMENTS	
Resource Development	Actual	Benchmark					COMMENTS	
Resource Development New Donors : Mission Support	•	Benchmark	Etapestry	formula issue/r	esolve pendir	ng	COMMENTS	
New Donors : Mission Support New Donors YTD -Contribution=/ > \$1200	Actual	Benchmark		formula issue/r		0	COMMENTS	
New Donors : Mission Support	Actual N/A	Benchmark	Increase		/same as prie	or year	COMMENTS	
New Donors : Mission Support New Donors YTD -Contribution=/ > \$1200	Actual N/A 18	Benchmark	Increase Increase	of 4 prior month	/same as prie report / same	or year	COMMENTS	
New Donors : Mission Support New Donors YTD -Contribution=/ > \$1200 Median GC Gift Amount	Actual N/A 18 \$50 N/A		Increase Increase Benchma	of 4 prior month of \$7 from prior	/same as prio report / same P Standard	or year as prior year	COMMENTS	
New Donors : Mission Support New Donors YTD -Contribution=/ > \$1200 Median GC Gift Amount Renewed Mission Support Donor %	Actual N/A 18 \$50 N/A 68		Increase Increase Benchma Increase	of 4 prior month of \$7 from prior rk reflects a NFI of 10 from prior	/same as prie report / same P Standard report / -1 fro	or year as prior year	ear	
New Donors : Mission Support New Donors YTD -Contribution=/ > \$1200 Median GC Gift Amount Renewed Mission Support Donor % Renewed Keystone members/Specialty New Keystone members/Specialty Buil	Actual N/A 18 \$50 N/A 68 26	40%	Increase Increase Benchma Increase	of 4 prior month of \$7 from prior rk reflects a NFI of 10 from prior	/same as prie report / same P Standard report / -1 fro	or year as prior year om prior year		
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New Donors : Mission Support New Donors YTD -Contribution=/ > \$1200 Median GC Gift Amount Renewed Mission Support Donor % Renewed Keystone members/Specialty New Keystone members/Specialty Buil Board Engagement Board Meeting Attendance	Actual N/A 18 \$50 N/A 68 26 Actual 56%	40% Benchmark 80%	Increase Increase Benchma Increase Increase 80% Best	of 4 prior month of \$7 from prior rk reflects a NFI of 10 from prior of 6 from prior re Practice Recom	/same as prin report / same P Standard report / -1 fro eport /increas	or year as prior year om prior year e of 6 from prior ye 12% from last year	ear COMMENTS	
New Donors : Mission Support New Donors YTD -Contribution=/ > \$1200 Median GC Gift Amount Renewed Mission Support Donor % Renewed Keystone members/Specialty New Keystone members/Specialty Buil Board Engagement	Actual N/A 18 \$50 N/A 68 26 Actual 56%	40% Benchmark	Increase Increase Benchma Increase Increase 80% Best Per HFHSL	of 4 prior month of \$7 from prior rk reflects a NFI of 10 from prior of 6 from prior re Practice Recom Statement of Con	/same as privire port / same P Standard report / -1 from port / increas immendation/ -*	or year as prior year om prior year e of 6 from prior ye 12% from last year	ear COMMENTS	

#### Successes and Shout Outs!

#### **Resource Development**

#### **Recent Publicity**

https://nextstl.com/2018/10/habitat-continues-to-build-in-carondelet-and-the-patch/

Additionally, multiple TV stations covered the Bank of America Keystone Community Partners volunteering -

https://www.kmov.com/news/bank-of-america-teams-up-with-habitat-for-humanity-to/article\_02bfdece-d0c1-11e8ba4e-034dcb644f22.html?utm\_medium=social&utm\_source=email&utm\_campaign=user-share

https://fox2now.com/2018/10/15/habitat-for-humanity-gets-corporate-assistance-from-bank-of-america-volunteers/

#### **Mission Support**

As shared previously, the holiday appeal will drop on November 9<sup>th</sup>. The annual holiday appeal traditionally accounts for approximately 50% of the donations we will receive from direct mail approaches during the calendar year. An electronic "ask" that complements the holiday appeal will be made available to the Board in advance of the November meeting.

The 2017 Annual Report is nearing completion and will go live on our website prior to the KMOV build (which generates more web traffic).

From the recently released Giving USA 2018 Report, total charitable giving was \$410 billion in 2017 – up 5.2% from 2016 (3% adjusted from inflation) and represents giving percentages and amounts from the following sectors –

Individuals	\$286.65 Billion
Foundations	\$66.9 Billion
Bequest	\$35.7 Billion
Corporate	\$20.77 Billion
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While we could and should continue to grow Keystone Community Partners which is predominately corporate or faith-based groups and prospects, this also reflects the need for additional contacts within individual networks (see more on UnGala below).

#### **Executive Build**

Please continue to share the December 7<sup>th</sup> Executive Build opportunity. A registration link can be found at - <u>https://www.habitatstl.org/executive-build-registration-now-open/</u>

To date, the following participants are registered: Ed Alizadeh (Geotechnology/Board Member), Amy Berg (SM Wilson/Board Member), Jonathan Ranken (Core Properties), Joe McGauley (Colliers International/return participant from September), Matt Masiel (Screaming Eagle Development) and Alex Kuehling (Rosenblum Goldenhersh/Development Council)

#### UnGala

Just under \$13k (\$12,861.66) was realized from this first-time event including 13 donors that were from 9 known Board referrals (*much thanks to those who participated*!). In the event of straggler gifts, the campaign will remain open through the end of the year.

#### **Board Governance**

For 2019, 4 - 6 openings are anticipated. Just a reminder to share possible candidates with either Linda or me. The 2019 Board Retreat will be held on February 2<sup>nd</sup>, location TBD, from 7:30 AM – Noon.

#### Program 1997

#### Volunteer Appreciation: Sunday, October 28th

Please consider stopping by our Volunteer Appreciation Lunch on Sunday, October 28, 2018 at the Anheuser-Busch Biergarten between 12 pm – 3 pm. The Anheuser-Busch Biergarten is located at 1127 Pestalozzi Street, St. Louis, MO 63118. **RSVP is required**, register at <u>www.habitatstl.org/volunteerlunch</u>

#### Relocation: HFHSL Headquarters: Board Retreat Outcome 2014

The Dutch town Business Association meeting will be held here in November. Due to lack of contractor interest, the St. Louis Rehabbers postponed their September event that was previously shared. The October CREW Annual Meeting/Speed Networking on October 9<sup>th</sup> brought over 60 attendees to the building - outparcel information was shared with the group.

Per the discussion at the September Board of Directors meeting, both the Facility Needs Taskforce and Finance Committee met and discussed aspects related to the sale of the outparcel. A separate memorandum is included within the packet to reflect those discussions and recommendations.

#### Mortgage Loan Fund: Board Retreat Outcome 2015

Per the latest email from David Noble, there is very little review remaining. While documents have not yet been signed, additional buyers have been approved for mortgages out of the fund.

#### Neighborhoods/ Home Construction/Homebuyers

St. Louis City:

*Scattered South City Sites*: Construction in final phases. Two additional lots in Carondelet, 7806 and 7810 Virginia as the KMOV houses, will begin on November 1<sup>st</sup>.

#### *Tiffany Phase 2*: Construction continues.

La Saison: (previously noted as New City Build): Biweekly meetings with St. Louis Housing Authority continue. Through the winter months, architects and engineers will finalize plans for five houses in Phase I and begin the design work on the second and final phase of five additional homes. While we had hoped to start moving dirt in 2018, with design and title issues continuing to be resolved, it made more sense to start work on both phases (back to back) beginning with the digging of foundations in February 2019. The complete build of 10 homes is still on schedule to be completed in 2019 and the tightened on-site build time will reduce the amount of time neighbors are impacted by our work. Permits for Phase I will be secured in November and utilities will be installed soon thereafter in advance of a February ground breaking.

*Future Builds:* Funding announcement for HOME applications noted in August report is expected by the end of October.

Through our long-time relationship with Alderwoman Marlene Davis, we are being asked to consider a build within The Gate District (adjacent to Tiffany). Michael Powers (Real Estate Development Manager) has attended a meeting with stakeholders and the reception was very warm. The group represented a sub-committee of the neighborhood organization that is focused on development and they have now asked that he return for a meeting with the full neighborhood association board. More on the location of the build is included as an attachment.

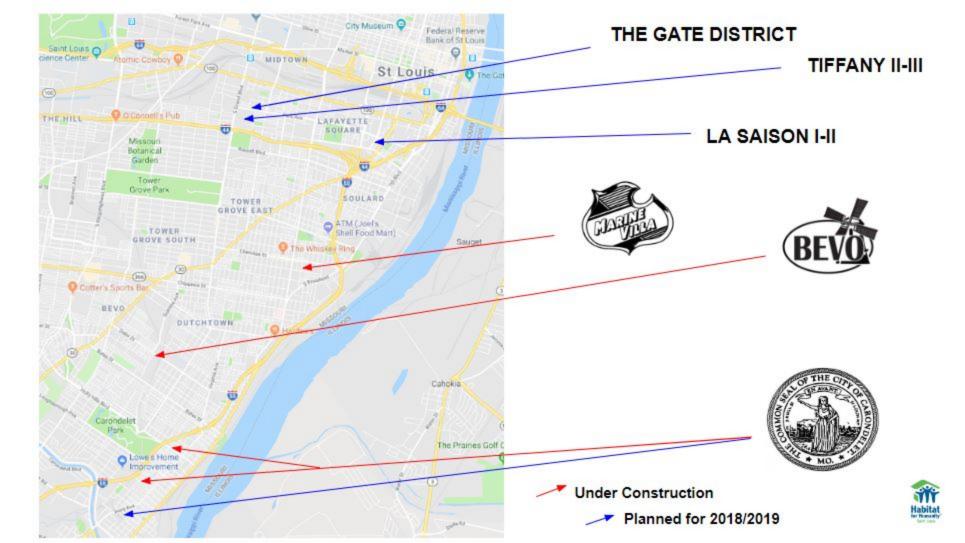
#### **Management/General**

#### HFHI

The Collaborative Operating Model Executive Task Force has engaged agency partners <u>One & All</u> and <u>Blue</u> <u>State Digital</u> to design direct response pilots. The direct response pilots will bring affiliates and HFHI together to collaborate on direct marketing activities including digital and direct mail. As this work is occurring, HFHI has decided to NOT do a holiday appeal insert within local newspaper publications.

#### Advocacy

As expected, Governor Parsons added two additional commissioners to MO Housing Development Commission and a meeting was held on Friday, October 5<sup>th</sup> followed by the Notice Of Funding Availability (NOFA) for the Affordable Housing Assistance Program being released on October 8<sup>th</sup>. An application will be submitted by the end of October at the latest. The current Commissioners include Governor Mike Parsons, Lt. Governor Mike Kehoe, State Treasurer Eric Schmitt, Attorney General Josh Hawley, Jeffrey S. Bay (Chair), William Miller (Secretary/Treasurer), Mark Eliff and Rick McDowell.





DATE: October 16, 2018

TO: Board of Directors

FROM: Kimberly McKinney, CEO

RE: Outparcel Discussion and Recommendations CONFIDENTIAL

Per the discussion at the September meeting of the Board of Directors (see minutes excerpt below). Both the Facility Needs Taskforce and Finance Committee discussed elements regarding the sale of the outparcel. Those discussions and recommendations follow below –

Facility Needs Taskforce (10/9/18: Marc Hirshman, Nat Walsh, Bob West, Brad Beggs, Natasha Das, Amy Berg, Pattye Taylor Phillips)

Following a discussion about applicable zoning, parking and the opportunity/desire for shared parking from the end buyer, and how certain uses can lessen the value of surrounding real estate, the taskforce prioritized the uses as (1) beneficial to community (i.e. something like Family Care Health Center, Aspen Dental, etc.), (2) restaurant including fast food, (3) office or other use that would consider a shared parking arrangement (4) gas station/convenience store. This information will be shared with NGZ as our broker. Additionally, the taskforce requested a marketing flier be provided to all members of the Board for distribution to personal contacts who may have an interest in developing the property. Flier attached.

Since the taskforce meeting noted above, I spoke with Alderman Shane Cohn who noted that he would be reluctant to provide a conditional use permit which would be required for the property to be developed as a gas station/convenience store. Additionally, a meeting was held with Family Care Health Center and that information will be shared at the board meeting.

Finance Committee (10/16/18: Stephen Westbrooks, Bob West, John Castagno, Lisa Blamy, Mike Giger, Rob Anderson, Andy Weissler, Roger Brown, Bob Frank, Rick Sullivan, and Chris Roetheli (by phone)).

For the sake of conversation, the Finance Committee discussion avoided a specific dollar amount and instead focused on the division of any funds that would be realized from the sale of the outparcel. Following much conversation related to the paydown of debt (long term and/or accounts payable) and/or strengthening the cash position, the committee on a motion from Rick Sullivan and seconded by Bob West recommends:

- At least 50% of proceeds be applied to paydown the \$800k Royal Bank line of credit (1% over prime, interest paid through September 30, 2018 = \$35,078) and for this amount to be considered a permanent payoff but for expenses as approved within the annual budget and/or by the Board of Directors.
- 20% or an amount not to exceed \$100,000 for cash reserves within the two organizational operating accounts.
- The remaining 30% to be applied to debt, either in the form of additional payoff to Royal and/or to vendor accounts payable based on highest need at the time proceeds are received.

#### Excerpt from September Board of Directors meeting minutes:

Kimberly recently received two offers from NGZ (our Real Estate Broker) for the outparcel lot adjacent to the Headquarters and ReStore. Both offers represent buyers who want to build gas stations and/or convenience stores. With the receipt and the review of these offers, Kimberly asked the Habitat Board for recommendations.

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**NOW OPEN** 

for Humanity

FAMILY® DOLLAR

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0 =

m Habitat for Humanity

**ReStore** 

1, 30,000+ VPD S. GRAND BLVD.

ST.

CHIPPEW

SOUTH CITY REDEVELOPMENT HABITAT FOR HUMANITY OUTLOT FOR SALE

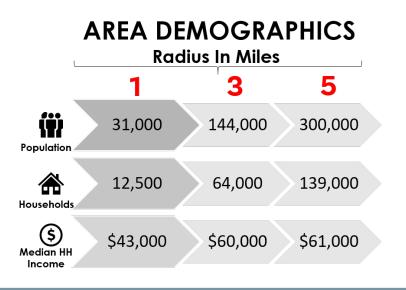
# 3830 S. GRAND BLVD. SAINT LOUIS, MO 63118

UP TO 1.20 ACRES + /- AVAILABLE FOR SALE SALE PRICE: \$18.00 PSF



## 3830 S. GRAND BLVD. | SAINT LOUIS, MO 63118







Mission: Habitat for Humanity brings people together to build homes, communities and hope.

- Global civic organization, established local chapter in 1986
- 40 full time staff, 3,500+ annual volunteers

# 🖮 Habitat for Humanity® Store

Mission: Provides additional financial support for the St. Louis affiliate of Habitat for Humanity, offers a lower-cost alternative to a traditional hardware store and facilitates reuse and waste reduction by diverting construction and household materials from landfills.

28,000 annual customers



7,400 generous donors



7,600 volunteer hours



42 deconstructions



Sale Information:

## **BEN WEIS**

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MIKE CARLSON, SIOR, CCIM **Executive Managing Director - Principal** 314.628.0438 mcarlson@ngzimmer.com

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The Keystone Community Report Commitments through 10/15/18 \$836,949

Account Name	Keystone Giving Circle Levels	Donation Amount					
TD Ameritrade	Contractors Circle	\$ 140,000.00	HFHI partnership				
TO Americade	contractors circle	5 140,000.00	Ti ti partiersnip	Kimverly McKinney, Harper Zielo			
Anheuser Busch Foundation	Developers Circle	\$ 100,000.00	Onsite, plus extra engagement events	Marisa Botta			
Anneaser Basen roundation	bevelopers enere	\$ 100,000.00	75,000 From Advisers- possible extra	Multiple botto			
Wells Fargo Advisors	Architects Circle	\$ 80,000.00	funding	Harper Zielonko			
			5				
			Brown & Crouppen, Butler Supply,				
			Carpenters Union, Clayco, Koch Air, Imos,				
KMOV TV Home 4 the			Mastercard (2), Regions Bank, TDK				
Holidays	Builders Circle	\$ 60,000.00	Technologoies, Vatterott Education	Kimberly McKinney, Harper Zield			
Spire	Builders Circle	\$ 50,000.00	400th home sponsor, match challenge	Kimberly McKinney, Harper Zield			
			partnership absolved. Church is giving				
Manchester UMC	Carpenters Circle	\$ 40,000.00	alone	Harper Zielonko			
Bank of America	Carpenters Circle	\$ 35,000.00					
The Bank of Edwardsville	Carpenters Circle	\$ 20,000.00		Kimberly McKinney			
ArcBest	Carpenters Circle	\$ 20,000.00	ABF Freight - new donor	Harper Zielonko			
Travelers Insurance	Carpenters Circle	\$ 18,000.00	HFHI partnership	Harper Zielonko			
Altisource	Carpenters Circle	\$ 15,000.00	HFHI partnership	Harper Zielonko			
US Bank	Carpenters Circle	\$ 15,000.00					
Homebuilders Charitable							
foundation	Carpenters Circle	\$ 15,000.00					
Simmons Charitable				1			
Foundaion	Carpenters Circle	\$ 15,000.00					
Ladue Chapel	Carpenters Circle	\$ 12,500.00		Harper Zielonko			
John Giger	Carpenters Circle	\$ 12,246.00					
Bonhomme Presbyterian				1			
Church	Carpenters Circle	\$ 10,625.00					
Ashinger Electric Company	Carpenters Circle	\$ 10,000.00	AHAP	Kimberly McKinney, Deirdre			
				Schaneman			
Employees Community Fund							
of Boeing	Carpenters Circle	\$ 10,000.00					
The Itegra Group, Inc	Carpenters Circle	\$ 10,000.00	returning group from the fall	Harper Zielonko			
The Moneta Group	Carpenters Circle	\$ 7,500.00	returning group from the fall	Harper Zielonko			
General Growth Properties	Framers Circle	\$ 7,275.00					
ESCO	Framers Circle	\$ 7,275.00		Kimberly McKinney			
Carraden Group	Framers Circle	\$ 6,000.00	monthly giving- Greg Meyer				
Ameren Foundation	Framers Circle	\$ 5,000.00	1				
Bob & Kathy West	Framers Circle	\$ 5,000.00	2018 Board Commitment	Kimberly McKinney			
Karen & James Keeven	Framers Circle	\$ 5,000.00					
Bodine Aluminum	Framers Circle	\$ 5,000.00 \$ 5.000.00	grant application	Deirdre Schaneman			
Diann Cage Design Co	Framers Circle Framers Circle	\$ 5,000.00 \$ 5,000.00	2018 Board Commitment Chapus Chapter fundraising	Kimberly McKinney Harper Zielonko			
Ladue High School Nidec	Framers Circle	\$ 5,000.00	chapus chapter fundraising	Kimberly McKinney			
Martha Kratzer	Framers Circle	\$ 5,000.00		KIIIDEIIY WICKIIIIEY			
wartha Midtzer	riamers circle	÷ 5,000.00	Working a half day for their KC and STL				
Opus Foundation	Framers Circle	\$ 5,000.00	office	Harper Zielonko			
Linda Loewenstein	Crew Member	\$ 3,300.00	2018 Board Commitment	Kimberly McKinney			
Washington University	crew membel	÷ 3,300.00	2010 Doard Commitment	Kindeny McKilley			
Campus Chapter	Crew Member	\$ 5,000.00					
St. Louis University Campus	Crew Membel	2 3,000.00					
Chapter	Crew Member	\$ 3,000.00		1			
cropter	Grew memoel	- 3,000.00		1			
Kimberly & Kevin McKinney	Crew Member	\$ 2,500.00		1			
Amy Berg	Crew Member	\$ 2,500.00	2018 Board Commitment	Kimberly McKinney			
Karen Strobach	crew member	\$ 2,500.00	2010 Dourd Commitment	Remoting menunity			
		, _,		Deirdre Schaneman & Harpe			
Rick & Mary Anne Roberts	Crew Member	\$ 2,500.00	AHAP	Zielonko			
Peggy Holly	Crew Member	\$ 2,400.00	2018 Board Commitment	LIGIOTINO			
Jeffrey St. Omer	Crew Member	\$ 2,000.00	2018 Board Commitment	Kimberly McKinney			
Peggy Holly	Crew member	\$ 2,000.00	2018 Board Commitment				
Todd Smith	Crew Member	\$ 2,000.00					
	eren mennen	, _,000.00					
Toda Sinici				1			
	Crew Member	\$ 2.000.00					
Webster Groves Presbyterian Shirley Dowdy				Deirdre Schaneman			
Webster Groves Presbyterian Shirley Dowdy	Crew Member	\$ 2,000.00	2018 Board Commitment	Deirdre Schaneman Kimberly McKinney			
Webster Groves Presbyterian			2018 Board Commitment	Deirdre Schaneman Kimberly McKinney			
Webster Groves Presbyterian Shirley Dowdy Pattye Taylor Phillips	Crew Member Crew Member	\$ 2,000.00 \$ 1,900.00	2018 Board Commitment				
Webster Groves Presbyterian Shirley Dowdy Pattye Taylor Phillips Kimberly & Kevin McKinney	Crew Member Crew Member Crew Member	\$ 2,000.00 \$ 1,900.00 \$ 1,790.00					
Webster Groves Presbyterian Shirley Dowdy Pattye Taylor Phillips Kimberly & Kevin McKinney Roger & Susan Brown	Crew Member Crew Member Crew Member Crew Member	\$ 2,000.00 \$ 1,900.00 \$ 1,790.00 \$ 1,600.00	2018 Board Commitment	Kimberly McKinney			
Webster Groves Presbyterian Shirley Dowdy Pattye Taylor Phillips Kimberly & Kevin McKinney Roger & Susan Brown Boeing	Crew Member Crew Member Crew Member Crew Member Crew Member	\$ 2,000.00 \$ 1,900.00 \$ 1,790.00 \$ 1,600.00 \$ 1,538.00	2018 Board Commitment individual matches				
Webster Groves Presbyterian Shirley Dowdy Pattye Taylor Phillips Kimberly & Kevin McKinney Roger & Susan Brown Boeing Linda Mohen	Crew Member Crew Member Crew Member Crew Member Crew Member Crew Member	\$ 2,000.00 \$ 1,900.00 \$ 1,790.00 \$ 1,600.00 \$ 1,538.00 \$ 1,500.00	2018 Board Commitment individual matches 2018 Board Commitment	Kimberly McKinney			
Webster Groves Presbyterian Shirley Dowdy Pattye Taylor Phillips Kimberly & Kevin McKinney Roger & Susan Brown Boeing Linda Mohen Anna Hart	Crew Member Crew Member Crew Member Crew Member Crew Member Crew Member Crew Member	\$ 2,000.00 \$ 1,900.00 \$ 1,790.00 \$ 1,600.00 \$ 1,538.00 \$ 1,500.00 \$ 1,500.00	2018 Board Commitment individual matches 2018 Board Commitment 2018 Board Commitment	Kimberly McKinney			
Webster Groves Presbyterian Shirley Dowdy Pattye Taylor Phillips Kimberly & Kevin McKinney Roger & Susan Brown Boeing Linda Mohen	Crew Member Crew Member Crew Member Crew Member Crew Member Crew Member	\$ 2,000.00 \$ 1,900.00 \$ 1,790.00 \$ 1,600.00 \$ 1,538.00 \$ 1,500.00	2018 Board Commitment individual matches 2018 Board Commitment	Kimberly McKinney			
Webster Groves Presbyterian Shirley Dowdy Pattye Taylor Phillips Kimberly & Kevin McKinney Roger & Susan Brown Boeing Linda Mohen Anna Hart Ed & Brenda Alizadeh	Crew Member Crew Member Crew Member Crew Member Crew Member Crew Member Crew Member	\$ 2,000.00 \$ 1,900.00 \$ 1,790.00 \$ 1,600.00 \$ 1,538.00 \$ 1,500.00 \$ 1,500.00 \$ 1,500.00	2018 Board Commitment individual matches 2018 Board Commitment 2018 Board Commitment 2018 Board Commitment	Kimberly McKinney			

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BUILDERS CLUB TEAMS					
Towers Watson	Builders Club Team	\$	4,000.00		
Brad & Heather Strahorn	Builders Club Team	\$	3,000.00	2 Builders Club teams- new donor	Harper Zielonk
Crawford Butz	Builders Club Team	\$	2,500.00	New donor	Harper Zielonk
Abstract Marketing	Builders Club Teams	\$	2,000.00		
Medco tool	Builders Club Team	\$	2,000.00		
Whelan Security	Builders Club Team	\$	2,000.00		
RedKey Realtory	Builders Club Team	\$	2,000.00		
Genworth Mortgage	Builders Club Team	\$	2,000.00		
Country Financial	Builders Club Team	\$	2,000.00		
Interfaith Community					
Partnership	Builders Club Team	\$	2,000.00	TwoStory Builders Club Team	Harper Zielonk
Renewal by Anderson	Builders Club Team	\$	2,000.00	TwoStory Builders Club Team - New donor	Harper Zielonk
Wallis Companies	Builders Club Team	s	2,000.00	TwoStory Builders Club Team- New Donor	Harper Zielonk



### Finance Committee Minutes September 18, 2018

**Mission Statement**: The objective of the Finance committee is to support long-term growth and stability through effective stewardship of all financial affairs. This stewardship will include recommendations and counsel to the board and staff related to: current financial situation; financing and mortgage policies, procedures and practices; accounting and control policies, procedures and practices; annual and long-term financial plans.

Facilitator(s):	Dan Cierpiot, Julia Hart
Scribe:	Sabrina Stahl
Attendees:	Stephen Westbrooks, Bob West, Judy Cromer, Lisa Blamy, and Chris Roethli

#### Approval of Minutes

- Chris Roethli moved to approve the minutes of August 21, 2018. Bob West seconded.
- All in attendance approved and there were no objections or abstentions.

#### Mission Moment

 Chris Roethli shared a mission moment as the meeting began. He told of a trip taken by he and Kimberly McKinney to the 35<sup>th</sup> annual Jimmy and Rosalyn Carter build in South Bend, Indiana. They worked with a group from US Bank to help build 20+ homes with the help of many volunteers from around the country. They were assigned to house number 13, where they were joined by and met the homeowner, a single mother.

#### Construction Updates

- Habitat is in the final stages to secure funds from the St. Louis Housing Authority for the La Saison project.
- Concern was raised about the number of projects being started, will there be enough staff and volunteers. The response was that the schedule was being watched closely by our Director of Construction. In addition, many companies are still waiting to be assigned build days for their contributions to the organization.
- For 2018 there will be two KMOV houses, as opposed to one in previous years, in the Carondelet neighborhood, with 12 sponsors to finance the projects.

#### Other updates

- Preparation for the 2019 budget has begun with budget worksheets distributed to managers. The finished budget will be presented at the November 2018 meeting and will include ongoing construction costs. It was suggested that the budget also include a plan to pay down Line of Credit with Royal Banks of \$800,000.
- Habitat St. Louis received an unexpected donation recently. We received a check for \$70,000 from a trust that had been set up.
- The mortgage loan fund is moving forward. Documents are currently at Midland States Bank for final approval. Approval is down to the final 4 signatures and is expected by the end of week. Once approved it will fund 9 mortgages in the neighborhoods of Lookaway



Summit, Hazelwood and South City. We are actively seeking other banks to participate in the fund.

• Bob West inquired about deviations from construction budgets and suggested that significant changes should be brought to the committee for approval. He suggested that above a 10% increase in the overall project should be considered significant.

#### ReStore Updates

- ReStore has broken a record for number of pickups with 238 pickups, which is up 17 from the old record.
- The ReStore in Des Peres had 524 drop-offs in August.
- Habitat ReStore was awarded a grant from Jefferson Solid Waste to purchase a muchneeded new truck, the order has been placed and is expected to be fulfilled by end of year.

#### August 2018 Results

- Julia reported a surplus of \$1,034,303 at August 31 vs \$1,150,413 at July 31. Fundraising is at 125% of budgeted revenue, ReStore South Side is at 82% and ReStore Des Peres is at 114% of budget.
- The 2011 New Market Tax Credit deal unwound June 19 which resulted in GAAP net revenue of \$965k and Cash revenue of \$0 (all cash was received in 2011).
- More in kind donations for the build out of 3830 South Grand were booked in August (CI Select \$7.7k; IFS \$35k; Facility Services \$22k, and Interior Investments \$5.3k) in addition to in kind donations from SM Wilson (\$144k) Cushman Wakefield (\$41k), HOK (\$60k), and The Lawrence Group (\$6k) recorded in June.
- One home has been sold through August 31, but the GAAP and Cash projections reflect 13 homes sold by year end (8 carry forward and 5 new builds).
- The Trending report projects a net surplus of \$444k at year end vs. \$875k budgeted.
- Cash is forecast to end the year at \$43k

#### Announcement and Adjournment

• Volunteer Appreciation will be held on Sunday October 28 from 12p-3p at the A.B. Biergarten

Next Meeting: October 16, 2018 – Habitat for Humanity Saint Louis Topics to be covered: September 2018 financial Statements